



**Habitat**  
for Humanity®  
Nicaragua

*united* in  
**community**

# annual report

july 2019-june 2020

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**ANNUAL REPORT**  
*July 1st 2019-june 30th 2020*

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## letter from the director

Every time a person tells us: “Thank you and God bless you”, they do so on behalf of their family. At that moment, we are certain that we are on the right track and that getting up every day to work is worth it, even with everything that working from home implies. Undoubtedly no one was ready for Covid-19, but we at Habitat for Humanity Nicaragua, working together as a team, we have been able to face it.

Since March of this year, all our efforts have been focused on maintaining projects that allow us to support the most vulnerable families, in spreading educational-preventive messages for the general population, to make sure we have the most strategic allies, knocking on doors and opening hearts. These have been very complex weeks for our team to work. Some got sick, some others even lost loved ones.

However, once again the solidarity of donors, companies, the media and the general population who began to support with 1 dollar and up, so that we could channel aid to different parts of the country. This showed us that united we are stronger and that the solidarity of the Nicaraguan people overcomes any obstacle. **We are definitely Community.**

And we are very proud to be part of this beautiful community, proud to be Habitat, to reach the homes that need us most to show them that God's love is infinite and manifests itself in various ways. We continue to face the pandemic, calling for prevention and above all working so that more families in Nicaragua have a decent place to live.

If we are certain of one thing, it is that we will continue standing up, the pandemic taught us that the home is the first line of action when it comes to preventing Covid-19. Today more than ever, families need a safe house to shelter in, today more than ever we must build together.

Frank Matus-Aguirre,  
 Country director  
 Habitat for Humanity Nicaragua

## about us

Habitat for Humanity Nicaragua is a non-profit organization that advocates and works for the right to decent housing and the sustainable improvement of community habitat. We promote the social and political recognition of housing as a basic right.

We encourage the target population to have timely access to the services and products necessary to produce and maintain decent housing, through community development. We support the development of capacities of the population for the prevention, mitigation and response to disasters.

Since our founding in 1984, at Habitat for Humanity Nicaragua we have benefited more than 12,764 families and more than 57,638 people with various alternatives to improve their housing conditions.



**build  
strenght**

habitatnicaragua.org

**homes  
communities  
hope  
+ you**

## lines of work

### habitat improvement

Habitat for Humanity Nicaragua focuses its work on housing. We build progressive modules or seed houses (about 260 square feet) to replace precarious ones, we improve existing ones and we build adequate sanitary units. In addition, together with the Institute for Urban and Rural Housing (INVUR) and municipal governments, we support the construction of social housing (390 – 520 square feet, that includes a front porch). We also strengthen the capacities of the population so that with their own resources they continue to improve their habitat.



### mobilization of volunteers

We mobilize national and international volunteers to support families in the self-construction processes



of their homes and in non-constructive activities, such as painting days, office internships, reforestation and fundraising activities.

### financial services

We have a second-tier fund that provides financing to people, through different microfinance institutions for the improvement of homes. Clients receive from Habitat Constructive Technical Assistance (CTA), by our architects who work at the microfinance branches. This consists of providing professional advice for the preparation of their construction budget, design of its improvement and accompaniment at key on-site visits, ensuring quality. In fiscal year 2020, we worked with nine microfinance institutions and a savings and credit cooperative, 3 of these institutions were added to the portfolio as new allies, achieving service coverage in the Pacific and north of the country, providing CTA to clients who request home improvement loans.



# our response to covid-19

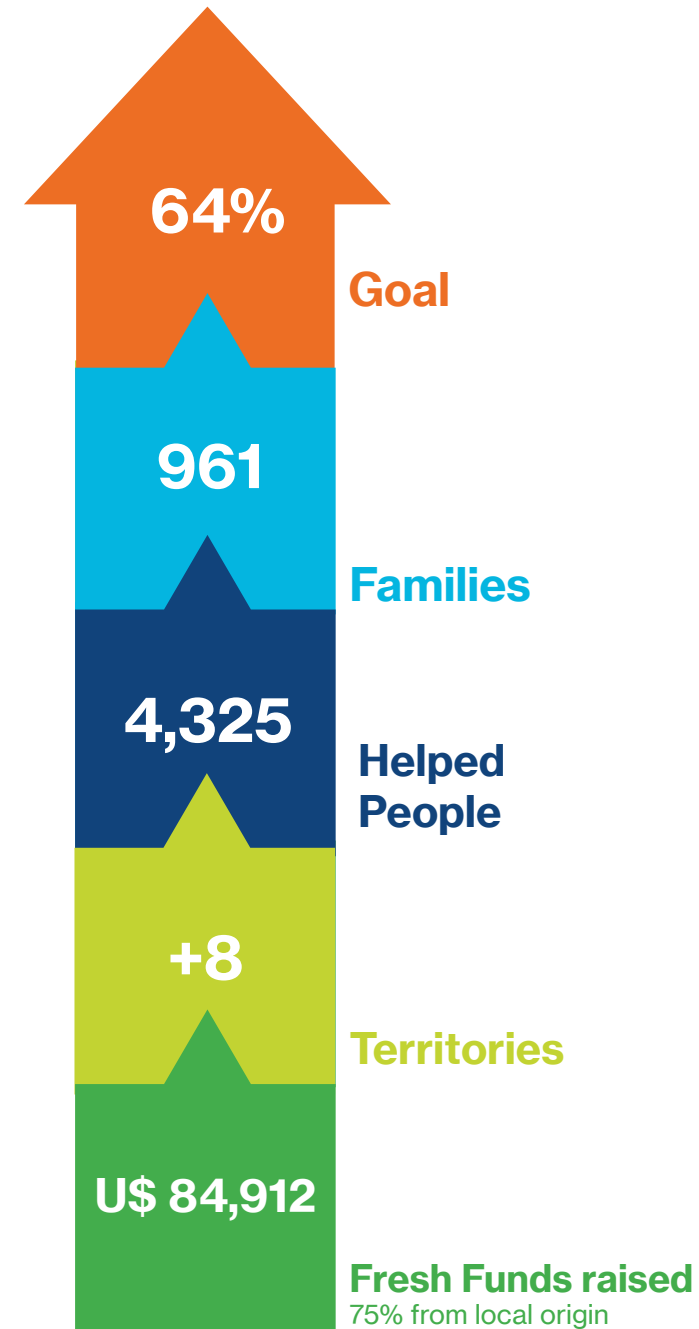
On March 18, the country's health authorities declared the first case of Covid-19 in the country. As of that date, the Habitat for Humanity Nicaragua team directed all efforts to find the best way to support families and it was decided to undertake a local fundraising campaign called: Support a family #WeAreCommunity.

The objective of the campaign was to bring supplies to 1,500 families living in vulnerable communities in the dry corridor of the country( it includes 33 of the 153 municipalities in the country. This includes the departments in the north pacific and in the north of the country), places where the effects of climate change are more accentuated and, in many cases, access to clean water for hand washing is difficult. The launch of the digital campaign was made on May 25 and ended the first week of July, the disclosure had the support of

influencers, the media, volunteers and the general population.

At the closure of the fiscal year 2020, we had reached 961 families, providing them with basic necessity kits (food), hygiene and in some areas, a safe water kit, as well as an educational manual that taught them how to prevent the spread of the virus. In the process, we allied ourselves with the main national television channel -Canal 10-, and through them we brought 500 prevention manuals to the same number of families in communities on the South Caribbean Coast.

The kits were distributed in coordination with local organizations, which made it possible to reach the most vulnerable groups in an effective and orderly manner, including people with disabilities, girls and boys, the elderly and women who are heads of households.



"I appreciate the families who have given a contribution to help us, because with this we already solve some of the needs we have, which are many."



**Alfonso, 47 years old** is disabled and father of two children, Estelí.

"I sold fruits, beans, everything that my husband and my son sowed and harvested, but six months ago I got sick, it got worse and now I have to isolate to take care of myself, this disease is serious."



**Miriam 73 years old**, Los Arcos-La Paz Centro community.

"When we get chlorine we put it on the water from the well, when we can't, we drink it just like that. Thank God for the moment we are healthy."



**José Benito, 57 years old**, La Ceiba-Mozonte community. His family received all three kits, including the safe water (filter) kit, for proper hand washing.

"God does not abandon us because right now, here we are, one pound of food bought, one pound of food eaten, while the new harvest comes, but we have hope because God is sending us the blessing (rain) ... Last year it was a drought and we even had to buy the corn".



**María Eulalia, 62 years old**-El Zapote Community, Mozonte municipality. Her family of 7, they live off agriculture.

"I want to thank God and you for this help, for me it is difficult because I am a single mother and I make a living washing someone else's clothes, and with the rain I have no job or money to feed my children."



**Arlen, 35 years old**, Ciudad Sandino-Managua. Single mother of 7 minors, dreams of having a home of her own.

Support a Family  
#WeAreCommunity



# Support a Family

On May 25, 2020, we launched the campaign **Support a family #WeAreCommunity**, to bring essential kits, hygiene and safe water to 1,500 families living in areas of the dry corridor of Nicaragua and who could cope with Covid-19. Habitat Nicaragua's social networks were the main means of dissemination to attract donors, a few days later we began to see the response to support the cause.

This response was possible thanks to the support of national and local media, mainly TV and radio, as well as digital media and international press agencies that helped us give visibility to the campaign. The help of the influencers (singers, models, TV presenters and journalists) who spread the call for the campaign through their social networks, was also very important.

A few weeks later, Hugo App joined us, who through his Hugo Care space became another digital platform for people to contribute. Once again it was demonstrated that Nicaraguans are a great community and despite adversity we are always ready to help others.

From Habitat for Humanity Nicaragua, we want to thank each one of the people inside and outside the country, who made it possible for families to receive kits to face covid-19. Our work is not over yet and we are pleased to know that we have the support of so many people to move forward, being that change that we want to see, because today more than ever we must build together.

# WeAreCommunity



The arrival of Covid-19 has exposed the scale of the housing crisis around the world, data from the United Nations reveal that 40% of the world's population (3 billion) do not have hand washing facilities in their homes to prevent coronavirus.

The current health and economic crisis expose at a greater risk those families who live in slums, do not have access to health infrastructure and work in the informal sector. Housing as a human right is the first line of defense against the transmission of Covid-19, that is why Habitat for Humanity launched the Housing, Communities, Hope campaign.

In Nicaragua, according to official data from 2014, the housing deficit is above 957,000. These people need our solidarity help to be able to fight the virus from home.



**homes  
communities  
hope  
+ you**

You can make your donation online through <https://habitatnicaragua.org/en/donar-ahora/>



## ecostoves

### A kitchen that changes the lives of families

After identifying the different needs that existed among the women of the municipality of San Rafael del Sur-Managua, Habitat for Humanity Nicaragua executed the project: Women, Business and Healthy Kitchen, where 53 women who are dedicated to the preparation of toasted tortillas, were able to get an improved kitchen.

In alliance with the Directorate of Alternative Energy Sources of the National University of Engineering, a stove model was developed that works with little firewood, insulates heat and is efficient for the production of tortillas: the Ecostove Habitat.

"It is a unique design because in addition to reducing the consumption of firewood and preventing respiratory diseases, we use a type of brick that is special for industrial ovens and that allows the heat to be concentrated, reducing the cooking time of tortillas and food in general ", explains our architect Alma Iris Rodríguez.

### improves health, the economy and the environment



From an economic perspective, it is important to know that the use of the eco-stove reduces the use of firewood by more than 50%, which implies savings for the family economy and less impact on the environment, "to this we add that the amount of smoke that comes out does not even reach the base measurement of carbon dioxide", Alma Iris tells us.

The use of the Habitat Ecostove also has a direct impact on the health of families, because in addition to preventing respiratory diseases, it reduces the risks of other conditions related to exposure to high temperatures such as arthritis and blood pressure. "Before, I couldn't even wash a dish after putting

tortillas because I had a horrible pain in my hands, now I'm cooking and washing and nothing is wrong," says Marcia, who also stopped suffering from burning eyes.



The families helped also received healthy cooking training, where they learned the importance of cleaning the space where they store and prepare their food. They also learned financial education to better manage their ventures and generate more profits.



# Having an ECOSTOVE is good for your HEALTH

The use of the ecostove prevents inhaling excess smoke and prevents several diseases

## Design benefits

- Appropriate height for cooking.
- The carbon black accumulates in the same place.
- Food does not smell of smoke, cooking is cleaner.
- It has a space to store the firewood.
- Save up to 50% firewood.
- It has 3 burners of different sizes.
- Heat is concentrated inside and people do not get hot.
- The smoke comes out of the chimney.



Diseases associated with high temperatures (blood pressure, arthritis, among others)



Diarrhea and poisoning for food in bad state or contaminated.



Lung diseases that in the long term can end your life.

We can also prevent accidents like:



Wounds or cuts by kitchen utensils from cleaning a common stove.



Bumps, sprains or fractures from falls.



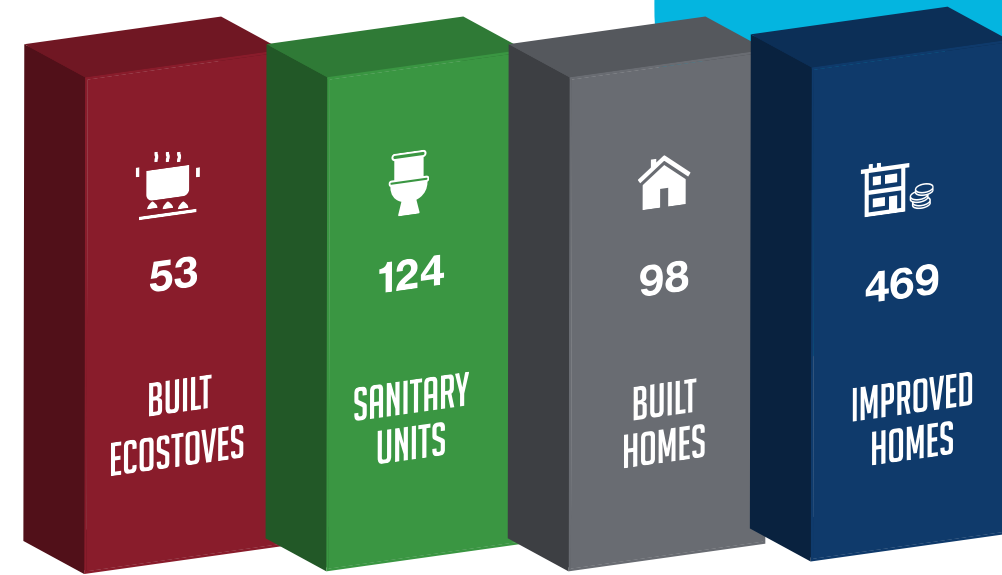
Burns from contact with hot surfaces of common stoves.

The construction of the last Ecostove took place under the context of Covid-19, but following all the biosecurity measures it was possible to complete it without presenting any setback. This project was executed thanks to the support of Habitat Metro Denver.

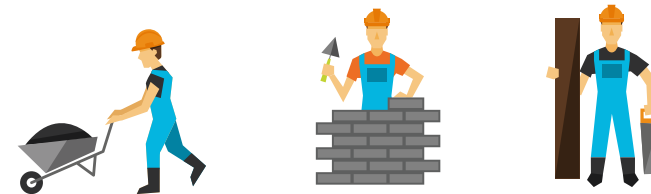
## our results in numbers

### construction services

We achieved a range of 764 housing services equivalent to 112% of the goal set, distributed as follows:

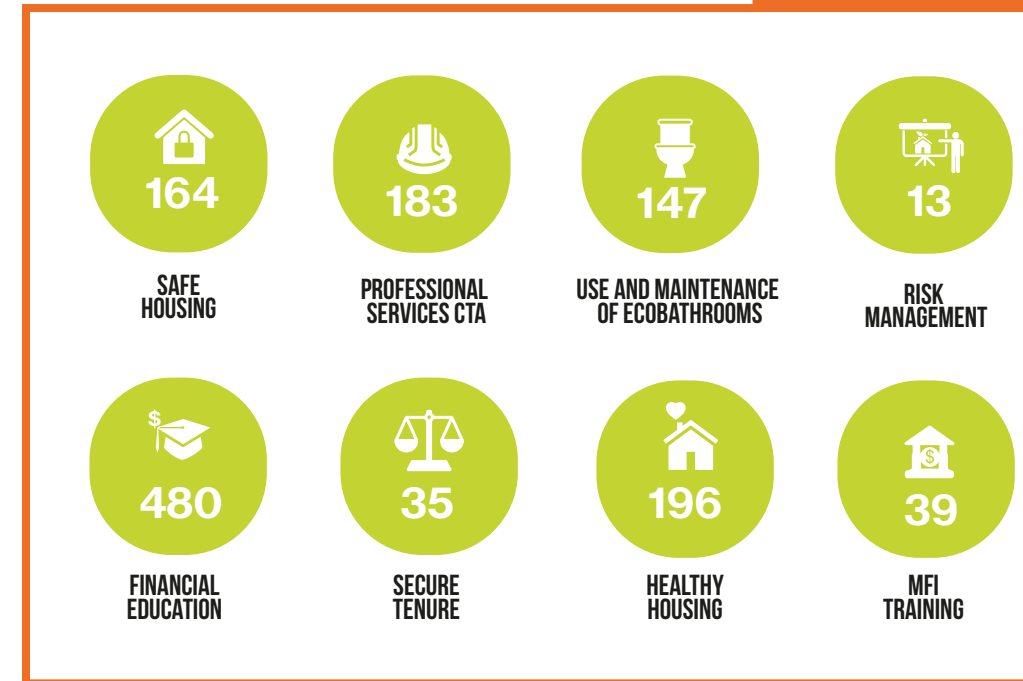


El 71% of the Construction Services benefited **women** and 55% were with **credits** through **microfinance companies**.



### non-construction services

We achieved a range of 1,257 non-construction services, equivalent to 109% of the stated goal. Distributed as follows:



72% of the trainees were women.



through shelter we empower

# new lives in rural areas

About 50 kilometers south of Managua, is the El Hato community in the municipality of San Rafael del Sur, a semi-rural area where families live from informal sales and agriculture. At first glance, the site is inhospitable, the combination of high temperatures and dust during the summer, suggest that it is not the best place to live.

However, its inhabitants know that they actually live in a privileged area, surrounded by rivers, nature and areas to grow their food. Habitat for Humanity Nicaragua, chose this area to work with 20 families in the construction of seed houses, a project that was carried out thanks to the generosity of Matt Curtis, donor.

Most of the selected families are young couples who are striving to provide a better future for their daughters and sons. Women work in the informal sector and men sow the land, or work in the lime quarries that exist in the area.

The project was executed between the months of February-May 2020, the last houses were already delivered under the context of Covid-19, so the field personnel and families had to implement all the biosecurity measures to be able to complete the constructions, thanks to that it was possible to make deliveries without any setback before the rainy season began.



### About families helped

Habitat for Humanity Nicaragua, carried out a study of the community and the situation of poverty, working hand in hand with community leaders and corresponding authorities. The selected families had an income equal to or less than 3 minimum wages and gave an economic contribution for the construction of their homes, they also participated in training on topics such as: Financial Education and Safe Housing, the latter addresses issues of home care, distribution of spaces, cleanliness and hygiene.

*“I am happy in my little house”*

“See, I sell everything: ice, ice cream, bananas covered in chocolate. When I can, I make tacos, enchiladas, cakes, flour churros with cheese, donuts, repochetas. Everything that can be done to eat, I do it and go out to sell it, because we have to work to get ahead”, says Tatiana, who is the mother of 3 children aged 13, 10 and 4 years.



Tatiana's life (30 years) has been full of deficiencies, like almost all the women in her community, El Hato, the conditions of poverty did not allow her to study and she ended up being a mother when she was just a child (16 years old). However, her spirit as a working woman has allowed her to raise her family and grow financially.



When the news spread in the community that Habitat was coming with a project, Tatiana immediately signed up and began to collect her financial contribution to have a decent home. Like the rest of the beneficiary families, the construction of the house was accompanied by a series of trainings and, according to her, the most interesting was that of Financial Education.

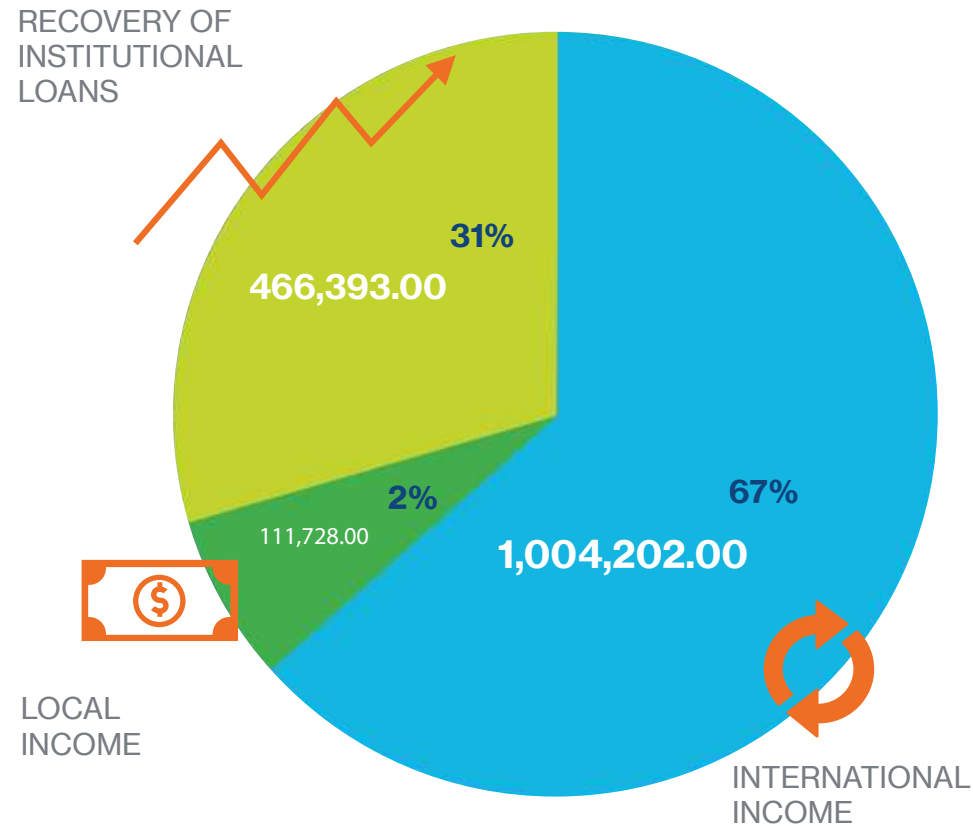
*“They teach you how to organize money, how to save, for example us, before if we gathered more money what we used to do was buy more food. Not now, now if we have more we keep it. My dream now is to save money to make two rooms for the girls and put pottery on the floor because I want to see my house very beautiful,”*, she said.

Tatiana's husband works in the fields, sells firewood and transports food or materials in a horse cart they have. Between the two of them, they are trying to give their children a better quality of life and opportunities.

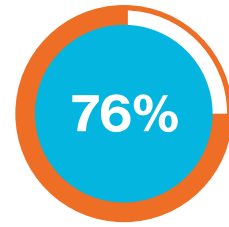




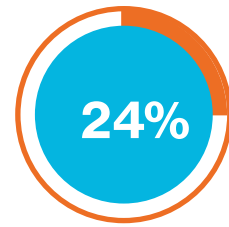
financial data



TOTAL FUNDS AVAILABLE 1,482,323.00 100.00%



\$ 889,218.00  
INVESTMENT IN PROJECTS



280,806.00  
OPERATING COSTS



1,170,024.00  
TOTAL INVESTMENT OF FUNDS



the need for **affordable, safe and healthy homes** becomes more evident



For Magda, making improvements to her house meant raising her self-esteem after having gone through a difficult process of domestic violence, for Marcela the peace of mind of knowing that her 5-year-old son Adam would no longer have asthma attacks, and for Martha the matter was one of economic stability because she managed to increase the profits of her business by 50%.

This is how varied and successful are the stories of the Estelían women who allied with Habitat for Humanity Nicaragua in the Women Entrepreneurs project, which was carried out in partnership with the Estelí Institute for Human Promotion (INPRHU). The project is a combination of own savings and subsidies, which sought to improve working conditions and boost the businesses of 100 women to generate stability and financial independence.



With the arrival of Covid and the temporary suspension of field work, the project managed to support 53 women and the change generated for them and their families is truly impressive. "We have realized that supporting women in the improvement of their businesses and their homes, not only has positive consequences for their economy, but also for everything that economic independence implies: security, self-esteem and, above all, knowing that they are improving the lives of their daughters and sons", said Frank Matus-Aguirre, Country Director of Habitat Nicaragua.



Learning how to manage her business, allowed Martha to increase his profits by 50%

Martha has a contagious smile, her enthusiasm in sharing her life experiences is so special that she could give motivational talks. With 45 years, married and mother of two children, she always seeks to improve herself every day, that is why she decided to be part of the Women Entrepreneurs of Habitat for Humanity (III Phase) project, in partnership with the Institute for Human Promotion (INPRHU).

As she tells us, she learned about the program through an acquaintance that she knows and in a period not exceeding 30 days this person, visited her to inform her that her application had been approved..

"I got excited because I had never received help with anything," she says.

Her husband, a bricklayer by profession, was diagnosed with diabetes and can no longer work where he is at risk of getting hurt; That is why both decided to invest money and efforts in Martha's business, which is the sale of new and used clothes, shoes, backpacks and once a week, nacatamales (typical Nicaraguan food).

Before being benefited and making improvements to her business, the store was in her living room, the

clothes had to be hung on the ceiling and where she received her customers was smaller. With the improvements made through the project, she managed to vacate her livingroom and relocate the merchandise, now she has enough space to have showcases, coat racks and her first dummy was bought, which her clients have baptized with the name "Martita", in love to the owner.

Martha told us that in addition to the economic benefit received by Habitat to make the improvements, she also attended Financial Education trainings and that one of the greatest lessons was to acquire the habit of saving, know how to manage her business and recognize how she should invest to continue getting ahead.

"Before being trained, my monthly earnings were 8,000 cordobas (US\$ 236), now it is 12,000 cordobas (US\$ 355)," she tells us smiling. The figures indicate that despite the economic crisis in the country, Martha increased her profits by 50% thanks to the advice of Women Entrepreneurs.



Now Martha shares with her friends and neighbors the benefit received and adds, "In order to get ahead, you have to seek help and fight."



# briefs of Habitat Nicaragua



## firms with microfinance companies

During fiscal year 2020, we continue looking for partners to extend our loan services for home improvements, accompanied by Construction Technical Assistance, for this we signed an agreement with the Fundación Mujer y Desarrollo Económico - Comunitario (FUMDEC), MiCrédito and Fundenuse, microfinance institutions that allowed us to reach more families in the north, west and south of the country. "Alliances are what allow us to continue growing and making possible the dream of hundreds of families: to have a decent and safe home to live in," said Frank Matus-Aguirre, director of Habitat for Humanity Nicaragua.

## bricklayer training

29 bricklayers were trained on the topic of good construction practices by Habitat for Humanity Nicaragua, the workshop was carried out with the support of partner organizations such as Swisscontact and INPRHU Estelí. In this space, the participants had the opportunity to learn about safety regulations, carry out physical surveys and draw plans, in order to provide a better service to the construction and home improvements made for the beneficiary families and their clients.



## advocacy from national platforms

Habitat Nicaragua's participation in national platforms such as the Water and Sanitation Network (Rasnic) and the National Board for Risk Management (MNGR) was very successful during fiscal year 2020. We worked with Rasnic in the production and launch of the Healthy Nicaragua campaign, in the face of Covid-19; and we negotiated with the Inter-American Development Bank to finance a study on sanitation technologies that are being implemented in the country. With the MNGR we are involved in activities at the Central American level, including the construction of the gender policy and monitoring of the situation of the pandemic.

# briefs of Habitat Nicaragua



## sanitary units

124 families in Estelí already have adequate sanitary units, and connected to the city's public sewage network, thanks to the work carried out by our partner organization:

Familias Unidas. In this project, Habitat was in charge of providing advice and technical support to ensure the quality of construction of the units, design the transfer of

the methodology of our healthy home educational program that teaches families to have good hygiene habits.



## budget and Health

Financial Education is a necessity, especially in the current global economic context. At Habitat Nicaragua we trained more than 220 people, among them employees and administrators of business partners to the "Club de Amigos Habitat" program,

who learned how to manage their personal finances and prepare their own budget.

There were also 196 trainings on Healthy Housing for families who learned about topics such as home distribution, cleaning and hygiene.



## Martha Palacios, the soul of the office

*“The reason for my happiness is because I enjoy working and I love what I do”*

For an organization to be successful, it is necessary that all the gear works perfectly, and that is precisely the work carried out by Martha Palacios, Administration Coordinator of Habitat for Humanity Nicaragua for 8 years, she always ensures that the administrative gear and logistics is always 100%.

She started as a receptionist and administrative assistant 12 years ago, and it didn't take long for her immediate boss to see her potential and support her to grow in her career. The experience with Habitat has been such that today Martha considers the office as her second home

and her colleagues as her family.

“When I hear the word Habitat, the first thing I think of is home and family, it is that seriously that is for me, here we are a family and you feel at home, but we also work to bring a home to many families that need it and that's what fills me the most, being part of this,” says Martha.

A business administrator by profession, Martha is the soul of the office, her contagious energy and her loud laugh inherited from her mother, are a constant reminder that in this life you have to be happy.



Despite the fact that office work does not allow her to interact often with families, Martha does not miss out on any institutional volunteer work. “It surprises me that as soon as you arrive, people, for just seeing a shirt that says Habitat, thank you for helping them have a roof, it is at that moment you fall into reality in saying that this is why I work here”.

Currently Martha is studying Efficient Procurement Management, because she knows that this knowledge will help her to be even more efficient in her work.

*“The reason for my happiness is because I enjoy working and I love what I do, coming every day and saying hello to the security man from the entrance to the last person I meet, it makes me happy, ”*

*she said.*

### Personal Profile

Martha is the seventh of nine siblings, and she tells us since she was a child she knew she wanted to work in an office, so when her mother struggled to pay for a computer course, she rewarded her by getting her first job as a computer operator and paying for his university studies.

Wife for 30 years and mother of two children aged 27 and 21, Martha has led her life with the rhythm that she wanted, she has been part of dance groups, Zumba, races with charitable causes and a gym lover. “I think that all this allows me to always walk in a good mood and take life calmly,” she says.

“Today my mother sees me and tells me that she always knew that I was going to get ahead, and although my brothers do not like this phrase, she says it a lot and that is that I am one of her best

**AFFILIATE PARTNERS**

- Habitat for Humanity Metro Denver
- Habitat for Humanity Greater Sacramento
- Habitat for Humanity Central Arizona
- Habitat for Humanity Pinellas and West Pasco Counties
- Habitat for Humanity Forsyth County
- Habitat for Humanity Mclean County
- Habitat for Humanity San Joaquin County
- Habitat for Humanity Black Hills Area
- Habitat for Humanity Douglas County Minnesota
- Habitat for Humanity Greater Birmingham
- Habitat for Humanity Twin Cities
- Habitat for Humanity Philadelphia
- Habitat for Humanity Willamette West
- Habitat for Humanity Orange County
- Habitat for Humanity New Castle County
- Habitat for Humanity Lee & Hendry Counties
- Habitat for Humanity Fresno
- Habitat for Humanity Greater Los Angeles
- Habitat for Humanity Lakeshore
- Habitat for Humanity Cedar Valley
- Habitat for Humanity Fluvanna County
- Habitat for Humanity Itasca County
- Habitat for Humanity Waco
- Habitat for Humanity Central Lane
- Habitat for Humanity Goodhue County
- Habitat for Humanity Houston County
- Habitat for Humanity Putnam County
- Habitat for Humanity Tulare/Kings Counties
- Habitat for Humanity Blue Water
- Habitat for Humanity Catawba Valley
- Habitat for Humanity Seneca County
- Habitat for Humanity Central Minnesota
- Habitat for Humanity Canadá
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*Major Donors*

Matt and Courtney Curtis

*Collaborators*

Mary K. Hodson  
Dean Amburn  
Olin Dodson  
Lillian Schroeder  
George Relmer  
Ernest Kimmel  
Bonnie Bressette  
Pam Ori

**INTERNATIONAL ORGANIZATIONS,  
FOUNDATIONS AND CORPORATIONS**

*Major Donors*

Cars for Homes

**LOCAL ORGANIZATIONS,  
FOUNDATIONS AND CORPORATIONS**

*Major Donors*

Embajada de Alemania en Nicaragua  
Embajada de Luxemburgo en Nicaragua  
Fundación Familias Unidas

*Collaborators*

Fundación 10  
Fundenuse  
Hugo App  
Sherwin Williams Nicaragua  
Supermercados La Colonia  
Almacenes de la construcción El Halcón S.A.

**LOCAL INDIVIDUAL DONORS**

*“Support a Family #WeAreCommunity” Campaign*

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Alexandra Schutze Castro  
Araceli Espinoza Ramirez  
Blanca Patricia Matus  
Carmen Regina  
Tenorio Gutiérrez  
Chantel Romero Hernández  
Chris O’Rourke  
Christian Pérez  
Coralía López Mendoza  
Cristina Keating  
Dayna Tamara Cabrera Vallejos  
Familia Mendieta - Bendaña  
Frank Matus-Aguirre  
Frank y Gladys Matus  
Guiomar Ochoa  
Katie Schmidt  
Leslie Salinas  
Liza Rivera  
Lourdes Reyes  
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María Chávez de Cajina  
María Lourdes  
Mariagladys Janson  
Modesto José Sandino M.  
Noadia Raudales  
Oscar Alberto Antonio A.  
Rafael Aguirre Sacasa  
Sergio Miguel Cabrales  
Xochilt Exue Hernández  
Yuri Catalina González Peralta

## FRIEND'S CLUB by Habitat for Humanity

Agustina Carmen Vega Rojas  
Aldo Raphael Rappaccioli Solís  
Alejandra Idalia Ruiz Soza  
Alejandro Hurtado Castillo  
Alexis Castillo  
Alfonso Martínez Rocha  
Alfredo David Montalván Ocón  
Alma Iris Rodríguez Rosales  
Álvaro Isaac Barreda Lazo  
Ana Lilliam Tercero Mena  
Augusto César Vargas Blandino  
Azucena Delgado Hernández  
Belinda María Rueda Mendoza  
Berta Alarcón  
Blanca Jarquín Sevilla  
Carmen Regina Tenorio Gutiérrez  
Claudia Tellería Hernández  
Daisy Esmeralda Jirón Salgado  
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Eduardo Enríquez Bermúdez  
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Elisa Martínez Salinas  
Enrique Deshon Duquestrada  
Enrique José Deshon Mántica  
Enrique José Pilarte Donaire  
Esperanza Huevo  
Estela Dávila Mendoza  
Fanny Jackelin Montes García  
Fares Guillen Abdalah

Fariman Cisneros  
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Fernanda Lacayo Genie  
Francisca Del Carmen Ruiz Castillo  
Francy Lorena López Bonilla  
Frank Antonio Matus Aguirre  
Freddy Alejandro Barrios Bermúdez  
Gema Andrea Sotomayor Belli  
Gina Alvarado Raudes  
Guillermo Gallo Medrano  
Helio Moreira  
Ileana Estrada Estrada  
Indira Gutiérrez Zelaya  
Ismael Carranza Reyes  
Jahzell Membreño  
Jaqueline Alvarado Zeledón  
José Blandón Alfaro  
José Cajina Jiménez  
José Alejandro Navarro Silva  
José Antonio Martínez Reyes  
José Manuel Moraga Flores  
Julián Gabriel Salaverry Tardencilla  
Karen Castillo Colindres  
Karla Maradiaga Cuadra  
Karla Pineda Gadea  
Karla Guisselle Matus Roa  
Leyla Almendárez Gutiérrez  
Lilliam Delgadillo Gutiérrez  
Liseth Nayiri Navarrete Hernández  
Liza Esther Rivera Torres  
Lourdes Gómez Rivas  
Loyrethe Talavera González  
Luis Cuadra Rodríguez  
Luis Carlos Marengo Sánchez  
Magda María Soza Carrión  
Marcia Yasmina Ibarra Herrera  
Margini Herrera Amador  
María Arguello Belli  
María Castillo Sánchez  
María Genie Peñalba

María Alejandra Neret Argüello  
María Auxiliadora Reyes García  
María Auxiliadora Soza Maltez  
María Del Camino Fernández Gago  
María Victoria Baca Vargas  
Martha Cecilia Paiz Aguilar  
Martha Elizabeth Palacios Moreno  
Martha Patricia Morales Marín  
Martin Antonio Jarquín López  
Mauricio Ricardo Salmerón Belli  
Mccall Raftus  
Milade Ivette Jaar Zelaya  
Milagros Irías Ortega  
Minerva Bellorín Rodríguez  
Mirna Moncada Fonseca  
Modesta Rosa Zeledón Rivera  
Nancy Azucena Aróstegui Sánchez  
Natalia Núñez Cuadra  
Nery Heriberto Olivas Castro  
Néstor Antonio Narváez Murillo  
Noel Blandón  
Nolberto José Montenegro Espinoza  
Norma Gómez Saavedra  
Olga De Los Ángeles Salgado Castillo  
Orlando Rizo Mendoza  
Oscar José López Molina  
Rafael Amador Rodezno  
Reyna Luz Vidaurre Roque  
Roberto Cruz Sequeira  
Rogelio Blandón Cabrera  
Rosario Arana Daboud  
Ruth Ortiz Rojas  
Ruth Alejandra Acevedo Ruiz  
Sandra María López Flores  
Scarlett Torrez Leiva  
Teresa De Jesús Baldizón Sequeira  
Victoria A. Álvarez Alizaga  
Violeta Sánchez Alegría  
Zulma Patricia Espinoza Bejarano

### LOCAL ALLIES

#### Organizations

American Nicaraguan Foundation  
Centro de Estudios y Promoción Social  
Club Rotario Managua  
Cooperativa de Mujeres Solares de Totogalpa  
Crea Comunicaciones  
Instituto de Promoción Humana Estelí  
FUMDEC  
Fundación Fabretto  
Cooperativa Salud para todos  
Grupo Plasencia  
Universidad Nacional de Ingeniería - DFAE

#### Microfinance Institutions

FUNDENUSE  
SERFIGSA  
LEÓN 2000  
ADIM  
MICRÉDITO

### CENTRAL GOVERNMENT ENTITIES

INVUR

### MUNICIPALITIES

San Rafael del Sur  
San Nicolás  
San Rafael del Norte  
El Jícaro  
San Fernando

### NETWORKS AND BOARDS

Mesa Nacional de Gestión de Riesgos  
Red de Agua y Saneamiento  
Red de Vivienda y Asentamientos Humanos  
Red Nacional de Voluntariado

### FRIEND'S CLUB COMMERCIAL PARTNERS

Ajúa Mexican Grill  
Alamo Ren a Car  
Apoyo Resort  
Cinemas  
Crowne Plaza  
Don Parrillón  
Hippos  
Hooters  
Hotel Granada  
Hotel Los Arcos  
Jalil's Hummus  
La Gran Francia  
Laguna Beach Club  
Las Brasas  
Mi Viejo Ranchito Catarina  
Mi Viejo Ranchito Carretera a Masaya  
Mi Viejo Ranchito Rivas  
Mr. Vink's  
Pullaso's Olé  
Sabor Chino  
Salsa's Kayro #2  
Vinantico  
Woodys



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the transmission of COVID-19